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CONCEPTUAL ESTIMATING WITH BUDGET COST DATA FOR C.M. OF SHUTTLE FACILITIES

"CONCEPTUAL COST ESTIMATING USING KSC BUDGET DATA COST

FOR

CONSTRUCTION MANAGEMENT OF SPACE SHUTTLE FACILITIES

by

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JOSEPH ANDREW BROWN, CCE

KSC, FACILITIES ENGINEERING DIVISION
LEAD COST ENGINEER
KSC HEADQUARTERS BUILDING, ROOM 3433A
KENNEDY SPACE CENTER, FLORIDA 32899
AC 305---867-3268

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CONCEPTUAL ESTIMATING WITH BUDGET COST DATA FOR C.M. OF KSC SHUTTLE FACILITIES

or

Conceptual Cost Estimating using KSC Budget Cost Data for Facilities Construction and Ground Support Equipment Elements

ABSTRACT

This presentation discusses the use of Kennedy Space Center Technical Report, TR-1508, Budget Cost Data for Facilities Construction and GSE Element, for preparing conceptual, budget, funding, cost estimates and preliminary engineering reports.

This price book, developed since 1974 presently contains over 260 pages of cost data, and is based on actual bid prices and the Government estimates for projects totaling over \$230 million. Also included are integrated cost management one-page summaries for (1) project budget line item comparison; (2) labor and materials breakdown for subcontracts with mark-up, and (3) system summary for buildings or systems showing unit prices per 16 CSI divisions, project description, special features, abstract of bids, and square foot costs. The primary feature of this book is the detail labor and material, quantities and unit prices with general and subcontractor and mark-up for commonly used aerospace facility and ground support equipment elements and systems.

Some of the over 200 commonly used elements and systems are tower steel for service structures, steel/aluminum access platforms, mating devices, Solid Rocket Booster Holddown Posts, Payload Changeout Room (PCR) doors, pneumatic remote control panels, PCR bridge hinged column bearing assembly, Halon fire protection systems, stainless steel pipe runs, uninterruptible power systems, Orbiter access platforms, piping and cabling systems and fiber optic cable system.

One of the best methods for making ROMs (rough order of magnitude) conceptual estimates is to find similar items, buildings, systems, elements, already designed, built, and costed and adjust that cost for time, location and current design requirements. With the aid of these unit bid prices, KSC conceptual budget estimates are more accurate and timely. The prices also serve as a rule of thumb and crosscheck feedback for detail evaluating designed prices-out project cost estimates.

This technical report, updated annually through 1981, is one of many tools used by KSC Design Engineering to evaluate cost trade-off studies that resulted in cost effective design and construction of KSC Space Shuttle facilities. These facilities are successfully being used to process, checkout launch and recovery elements of the Space Transportation System which assures the United States continued pre-eminence in space exploration and development.

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INTRODUCTION

This presentation will describe the Kennedy Space Center (KSC) Price Book, TR-1508, Budget Cost Data for Facilities Construction and Ground Support Equipment (GSE) elements by telling you what it is, its background and purpose. Also, how and why it is being used for conceptual (funding) estimating and as a tool for cross-checking detail labor and material government estimates.

SPACE SHUTTLE ESTIMATING - COST MANAGEMENT BACKGROUND

The concept for the KSC Shuttle facilities was developed in late 60's and early 70's based on limited criteria, horizontal concept, reuse of Apollo facilities, as much as possible and two simultaneous Shuttle-Orbiter flows, was conceptually costed by KSC's Design Engineering March-October 1970.

The conceptual construction cost estimate of facilities was \$147,573,000, which included 10% contingencies and 7% S&A. This was further developed and escalated to \$297,330,000 and included GSE equipment.

The construction of facilities was budgeted in the early 1970's at \$150 million of 1970 dollars. The actual in-place cost through April 1980 was \$225.3 million which is about 2% less than the original escalated budgeted amount. Quite a remarkable achievement. Some important scope changes that made this cost management more critical was the added Sound Suppression System and the redesign of the Rotary Service Structure for extra Air Force requirements after bidding LC-39 Pad A (during construction of the foundation).

A summary cost breakdown for the CofF Shuttle:	<u>Millions</u>
Orbiter Landing Facility	27.3
Orbiter Processing Facility	27.4
Launch Complex 39 Pad A	40.4
Launch Complex 39 Pad B	51.7
Mobile Launcher Platform #1	13.8
Mobile Launcher Platform #2	13.9
Vehicle Assembly Building	23.8
Launch Control Center	2.0
Solid Rocket Booster Disassembly (Hangar AF)	6.2
Parachute Facility	1.7
Hypergol Maintenance Facility	5.3
Launch Equipment Test Facility	2.0
Rehabilitation of Barge Channels	2.1
Construction Emergency Power Facility	2.2
Mods to Crawler Transporter Maintenance Facility	1.3
Shuttle/Carrier Aircraft Mating Facility	1.7
Miscellaneous Modifications	2.5
Sub-total Shuttle	$2\overline{25.3}$

The successful construction of the KSC Shuttle facilities under budget on schedule is a tribute to the remarkable KSC Design Engineering and construction management team. This is especially noteworthy for a research and development project. Many R&D projects during the 70's were costing two times to three times budgeted costs due to the (1) energy crisis; (2) social, environmental and economical regulations; (3) environmental requirements and concerns; (4) erratic (volatile) economy.

These, and many other problems were solved by fast tracking, detail planning and scheduling, cost and design engineering solutions through an unusual efficient construction management program.

The use of KSC estimating specification to standardize cost estimating formats, the KSC Cost Index, and the KSC Price Book to provide more accurate cost data served as an important cost engineering tool in this unusual challenging effort. (See Construction Bidding Cost of Shuttle Facilities for a more detailed narrative of facilities and construction bids).

See Figure A - KSC Major Facilities Pictorial Baseline.

A little background on the Shuttle Mission Profile starts with prelaunch checkout to horizontal landing, as shown on Figure B, Space Shuttle Mission Profile.

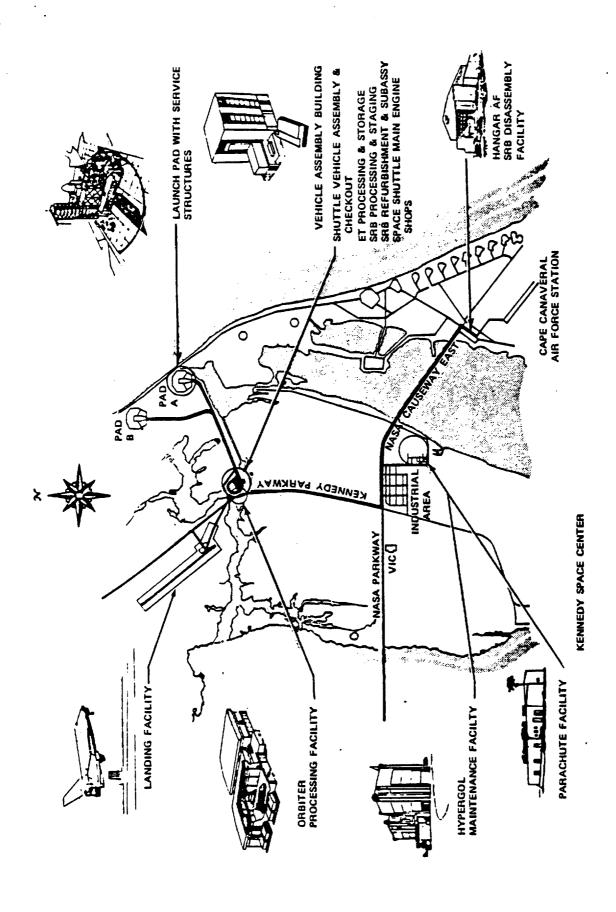
The KSC Price Book was created by Joseph A. Brown, Lead Cost Engineer, in late 1974 as part of TR-1511, "KSC Monthly Facility and GSE Cost Index" to provide rule-of-thumb cost of aerospace facility construction costs, since no such information was available. The October 10, 1974 Cost Index had 21 system unit costs. April 21, 1976 the compilation of the development of 54 budget unit costs were first printed. It was published every six months until October1980, when it became an annual publication. Its most recent publication, December 1981, contained over 260 pages of cost data.

Aerospace construction is similar to building, civil, petro-chemical process industry, construction in that it uses concrete, steel, form work and most conventional materials but it is different and more costly due to its higher reliability requirements, tolerance, and safety requirements because of the hazardous operations, remote controlled fuels and gases and some exotic materials, etc.

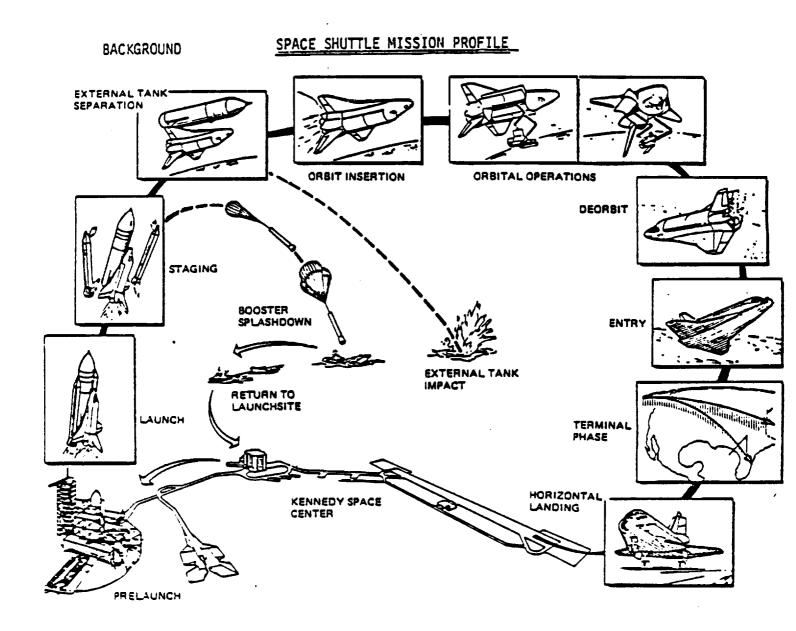
Purpose:

. The purpose of this Price Book is to

- a. Show the compilation of KSC labor and material prices with typical markups.
- b. Show the development of rule-of-thumb (ROT) unit prices for aerospace elements and systems.
- c. Record major projects costs and KSC unique cost engineering experience for conceptual estimates now and future computer data base.
- d. Aid in the development of automated conceptual estimating system for aerospace construction and ground support equipment.
- e. Aid in cross-checking detail labor and material government estimate for current prices and serve as a checklist of necessary items to prevent omissions.
- f. Provide better, more accurate, consistency, and uniform cost estimates in a timely manner now and in the future.



KSC Major Shuttle Facilities - Pictorial Baseline



Why Conceptual Estimates:

Conceptual estimates of KSC facilities and GSE are required to provide the most probable project cost for budget, funding, and project approval purposes. The conceptual estimate is continuously used throughout the project development cycle to compare the further defined detail cost estimate with the approved budget to assure cost control of the project. And finally, the Government bid estimate with detail quantities, labor and materials is evaluated against the budget to assure costs are within budget dollars and can be awarded to the successful bidder.

TR-1508 - What is it?

TR-1508, "Budget Cost Data for Construction and GSE Elements" is a 268 page price book of KSC construction and GSE. It is divided into three basic parts - the first is bid abstracts of major Shuttle projects; the second part is the budget cost data divided into 16 CSI/SPECSINTACT divisions, and the third part is the system summary of 25 typical projects.

Part one lists over 112 major Shuttle projects with the bid date, successful low bid, bidder, and the government estimate for comparison. The total bids of these projects id \$217,866,876, which averages 6.6% below the government estimate and shows the position of the government estimate 3.4% of six average bids. (See Figure C for Bids Summary and Sample Format).

In part two, the budget cost data sheets are divided into the 16 CSI/SPECSINTACT <u>divisions</u> with a typical example cost data description for each division.

ivision 1 - Overhead General Conditions - Payroll Tax & Insurance
ivision 2 - Earthwork - Piling and Road Paving System
ivision 3 - Concrete - Concrete Wall Trench System
ivision 4 - Masonry - Concrete Block Wall System
ivision 5 - Metals - Structural Steel Service Structure
ivision 6 - Wood and plastic - Wood stud drywall system
Ivision 7 - Thermal and Moisture Protection - Insulated roof deck system
Ivision 8 - Doors and Windows - Special Hinged Insulated door for PCR
Ivision 9 - Finishes - Suspended Acoustical Tile system
Ivision 10 - Specialties - Mesh Partitions
Ivision 11 - Equipment - laboratory
Ivision 12 - Furnishing - Carpeting
Ivision 13 - Special Construction - elevated floor system - PEMB
Ivision 14 - Conveying System - 125-ton bridge crane-RSS drive trucks
Ivision 15 - Mechanical - RSS bridge hinge column - PSCL A/C
Ivision 16 - Electrical - emergency lighting system - fiber optic cable.

t data sheet shows quantities, detail labor and material breakdown for the ost items for each system. It includes the normal contractor markups for ales tax, overhead, profit and bond.

e Figure D, Concrete Walled Trench & Grating.

e Figure E, SRB Holddown Posts - MLP - Example of Casting & Machining Prices

Project, Da	Project, Date and Low Bidder	Low Bid	Gov. Est.	5-6	Gov. Position/Total Bids
CIX	KSC/SIS Security Mods LCC 4Rl0 Bid 7/8/81 Butler Const. Co.	235,000	299,354	-21.5	2/9
ప	Payload Fitting Assembly Support Rails & Misc. Hdw. Bid 7/10/81 Crane Research & Eng. Co., Inc.	124,314	185,240	-32.9	4/8
CXI	Orbiter Landing Viewing Site Total Bid 8/5/8l F.A. Kennedy, Inc.	399,894	389,678	+2.6	1/9
CX11	E.T. Hydrogen Vent Sys. Mod/Mod - Common Hardware Bid 8/12/81 Speciality Maint. & Constr., Inc.	434,140	395,519	8.6+	1/8
	TOTAL	217,866,876	233,219,905	9.9-	383 of 671 avg. 3.4 of 6.0

THE LOW BIDDER AVERAGED 6.6% UNDER THE GOVERNMENT ESTIMATE. THE POSITION OF THE GOVERNMENT ESTIMATE AVERAGE OF 3.4 OF 6.0 BIDS FOR 112 PROJECTS.

GROUND SUPPORT EQUIPMENT	COST	ESTIMA	TE		[]] C	ONSTRUCT	ION 3A
COST INDEX	COMPLETED	- 10			SHEET	,	- 191
PROJECT	i mara ina kalini aradi			DRA	NING NOIS		ET NO.
CONCRETE WALLED TRENCH*, WITH SUPPOR	T BLOCKS*	& GR	ATING**		est feldrighten vom Ankad		
LOCATION		,		PCN	7648	35	
50' LONG X 2' WIDE X 2' DEEP				WOR		OR CONTRACT	r No.
ESTIMATOR CHECK	<u></u>	· · · · · · · · · · · · · · · · · · ·			ROVED	·	
m. Jones C.C	Edm		7	3			
	QUANT	ITY	LABOR	(\$ 245	MAT	TERIAL	
SUMMARY	NO. UNITS	UNIT MEAS.	PER UNIT	TOTAL FAS.	PER UNIT	TOTAL	COST
EXCAVATE TRENCH 1/2 HAND	30	CY	17.54	526	1.00	30	
FORMWORK FOR TRENCH	672	SF	1.97	1.324	.90	605	MEANS
FORMWORK FOR 5 SUPPORT BLOCKS	60	SF	1.91	118	90	54	METAS
#4 REBAR FOR TRENCH 7 #4 X 50'	335	LB	,20	67	.43	144	
#4 REBAR FOR SUPPORT BLOCKS 7 LF@1'-		LB	.20	11	143	23	
POUR CONCRETE FOR TRENCH WALLS & FLE		CY	10.00	180	42.00	1 1	
ANCHOR BOLTS IN SUPPORT BLOCKS	10	EA	3.00	30	.40	6	
ANGLE FRAME SET IN CONCRETE	800	LB	150	400	.40	320	
FINISH CONCRETE, TOP SURFACE	4/6	SF	110	42	.05	21	
CURE CONCRETE TOP SURFACE	416	SF	103	12	.03	12	
HARDENER, TOP SURFACE	104	SF	,03	3	,05	5	
2" CAST IRON GRATING, 108 S/F 26"W	5,486	LB	.10	549	,52	2,853	NEENAH
HAUL DIRT AWAY, 3 MILES	24	CY	3.00	72	-		8-5-80
BACKFILL	6	CY	8.19	49		•	
SUBTOTAL				3,383		4,793	
SALES TAX & PT&I		%	28	947	4	192	
SUBTOTAL				4,330		4.985	9315
OVERHEAD	/5	%		717-50	1		1397 -
SUBTOTAL							10712-
PROFIT	10	%					1071.
SUBTOTAL							11783
BOND	1	%					118-
TOTAL						_	11 901-
COST PER LF (50) 238 COST PER CY	(18)-661	cos	PER S	F (108)	10	<u> </u>	777
NEENAH FOUNDRY - NEENAH WIS 414-	725-30	11-1	MIKE	RANKIN			
2" SOLID C.I. GRATING 26" WIDE - R	- 4990-H-2						
108 SF)- 50.8 LB SF							
26							

	CONS	TRUCTION	COST E	STIMATE	•			
CODE	DATE CO	MPLETED				SHEET	25 OF	191
COST INDEX		9-5-	80			WING NO.	2	2
CONCRETE FOR 6" SLAB C	N GRADE	W/THICKE	NED ED	GE		WING NO.		
LOCATION	· · · · · · · · · · · · · · · · · · ·				PCN	77406		
ARCHITECT OR ENGINEER					WOR		R CONTRACT	NO.
ESTIMATOR	CHECKE		1	6	APP	ROVED		
VARNDELL	<u>W</u>	SIFEREN	144				<u> </u>	
		QUANT		LABOR	(\$ 66-444)		ERIAL	TOTAL
SUMM/	ARY	NO. UNITS	UNIT MEAS.	PER UNIT	TOTAL	PER UNIT	TOTAL	COST
EXCAVATION			CY	17.54	17.54		- · · ·	
FINE GRADE		54	SF	10	5.40			
POUR CONCRETE			CY	10.00	10.00	40,00	40	
FINISH CONCRETE		54	SF	10	5,40	.05	3	
CURE		54	SF	.03	1.62	.03	2	
HARDEN		54	SF	,03	1.62	.05	3	
EXP. JOINT		10	LF	.20	2.00	,20	2	·
BACKFILL		1/3	CY	8,50	2.83	- ب		
3 PLY BU MOPPED VAPOR BARRIER		54	SF	135	18.90	15	8	
SUB-TOT	AL				65.31		58	
SALES TAX			%			4	2	
TAX & INS.			%	28	18.29			
SUB-TOTA	AL				83.60		60	144
OVERHEAD		15	%					22
SUB-TOTA	AL.							166
PROFIT		10	%				· · · · · · · · · · · · · · · · · · ·	17
SUB-TOT/	AL							183
BOND		1	%					2
TOTAL CONCRETE & MISC.								185
COST PER SF (54)	, , , , , , , , , , , , , , , , , , , 	,						3,43
				·			······································	
	· ·						· · · · · · · · · · · · · · · · · · ·	
<u></u>				 		+		

GROUND SUPPORT EQUIPMENT		COST E	STIMAT	E			□ co	NSTRUCT	ΓΙΟΝ	5 K
CODE	DATECO	MPLETED	ì			SH	EET	51	OF .	111
Cloo analysis	BID	3-14-81	2	· · · · · · · · · · · · · · · · · · ·			NG NO(S)		OF .	
SRB HOLDOWN POSTS - MLP	ı					•	06811	34	EET !	40.
LOCATION		·····-				PCN				
KSC/VAFB						772				
ARCHITECT OR ENGINEER PRC						work 002		r contrac 00390	TNO).
ESTMATOR	CHECKE	A		1	·{	APPRO				
Thomason PRC 1391	//1:	Jones 1	12-13	7, C)			·		
79K06811-1		QUANTI		LABOR		MH)		ERIAL	_	LABOR
HOLDDOWN POST SUMMAR	!Y	NO. UNITS	UNIT MEAS.	PER UNIT	TC	TAL	PER UNIT	TOTAL		COST PER UNIT
Alloy & Liquidize Steel		41,600	LB	.005	20	8,0	.30	12,48	٥	.10_
Fabricate Mold			EA	125.	/2	<u>5.0</u>	500	500	ر ا	2,500.00
Pour Steel into Mold (8 pours)	······································	41,600	LB	.0055	22	28.8	.03	1,248	<u>}</u>	.11
Remove Posts from Mold		8	EA	23.4	18	7,2	/30.	1,040	2	468.00
Heat Treat w/oil quench		8	EA	31.2	24	9.6	156.	1,248	3	624.00
Remove attached half-coupons		24	EA	.75		8.0	30.	720		15.00
and brinnell test										
Tooling for Machining			A/R	375.	37	5.0	3,750	3,750		7,500.00
Machining the Posts		41,600	LB	. 03	1,24	8.0	.18	7,488		.60
Radiographs (100%)		384	£Α	.45	17	2.8	5,50	2,112		9.00
Template & Bushing for drilling			EA	12.00	1	2.0	450.	450		240.00
Drill 2.875" Ø Base holes		64	EA	5.00	32	0.0	3.50	224		100.00
Sub Totals					3,14	4.4		31,260		
Labor Hrs. X Mach. Shop Rate		3,144.4	HR	20.00	62.	<i>888</i>				· · · · · · · · · · · · · · · · · · ·
P.T.&I			%	25	15,	722				
					78,	610				
Overhead & Freig	ht		%	20	,	722		6,77	5	
·					94,	332		38,03	5	132,367
Profit		10	%						<u> </u>	13.237
ECBC		41,600	LB	3.50					\perp	145,604
							,			
									_ _	
American Western (error)				1.85					_	76,800
Jesse Engineering				2.55					_ _	106,030
Belco Steel (Low Bidder)				3.07		,				127.520
Craft Machine				3,56		·				148,300
Speedway				3.82				*··	\bot	159.040



Part three consists of sample cost management summaries for (1) budget line items which shows the budger 30%, 60% and 90% design estimates compared to the final government estimate; (2) a projects labor and materials summary showing a detail breakdown of the architectural/structural, mechanical and electrical costs with contractor's markups shown separately; (3) system summaries broken down into 16 CSI/SPECSINTACT divisions with major quantities and unit prices. This summary also includes project descriptions, design data, scope special features, bidders and bids and estimating comments. Some of the facilities system summaries are for LC-39 Pad B and RSS, Orbiter Mate Devices, HB 2 OPF Platforms, Shuttle Payload Vertical Processing Facility, Crawler-Transporter Maintenance Facility, Life Science Support Facility, etc.

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See Figure F for sample of Budget Line Item Summary for MLP #2 Piping & Cabling LC-39.

See Figure G for sample Labor and Material Summary for MLP #2 Piping & Cabling LC-39.

See Figure H for sample system summary for MLP #2 Piping & Cabling LC-39.

CONCEPTUAL ESTIMATING

One of the best methods for making ROMs (rough order of magnitude) conceptual estimates is to find similar items, buildings, systems, elements, already designed, built, and costed and adjust that cost for time, location and current design requirements. With the aid of these unit bid prices, KSC conceptual budget estimates are more accurate and timely. The prices also serve as a rule-of-thumb and cross-check feedback for detial designed prices-out project cost estimates..

In making conceptual estimates it is important to first determine the purpose of the estimate. Next, find a similar project and adjust for time, location, and design or conceptual design and conceptual estimate using conceptual unit prices such as developed in this price book. Next, add for escalation, to the estimated mid-point of construction, contingencies, and supervision and administration doing construction.

The cost of design and/or construction management is usually estimated separately since it is funded separately.

An over-simplification example of estimating the cost of Piping and Cabling for MLP #3 based on the Government Estimate for MLP #2 is:

Government Estimate of \$2,209,401 for MLP #2 bid May 24, 1978. (See Figure H). KSC Cost Index November 1981 = $\frac{3675}{2963}$ = 1.24 X \$2,209,401 = \$2,739,657 estimated Cost November 1981 = round to \$2,740,000.

NOTE: The Government Estimate was used in this case since the comment note shows the Government Estimate was very good. It should be noted that the government furnished equipment was not included in this estimate.

-tulunday t	HCE OF									5 172
	100		COMPARISON OF BUDGE	ETED AND ESTIMATED COSTS	ED COSTS					
samma smarde	SMEETS	1	PC#		LOCATION	41 6 2 3		PROJECT TASK	_	BLAST DECK
74 11817 TAN 1415	253	m	1.1736	8115+	丫	ESTEMATOR	CHECKER	1	3000	200
ME ONOGENCONTRACT	AMCHITECT ENGINEER					Amen	PKC 131/	FRENZ PAC 1891	SU BEAUT T ED	82-6-5
8 1.66C (C) 8 1/ 5/17			11-4.77	11.52.1	127.15 STIMATED COSTS 5-1 15	3/ 1.5 \$1500	8-52-5	6/2/22 0110	719	
BUDGETED LIME ITEMS	COSTS SUP.	8	CO0 C C CO SE	90	2 C6-7.2.3 4000	8 001 - 3000	8	S. CODE DM.	S CODE	REMARKS
STE STONAL TAKEL		May sa C S.S.	298530 + 11	332,641 -51	164 205 +30	2/3 9/2	4			
		985 544 - 13	_	884163 0	_	722.089				
£11.7816AL "		739 713 +1	7-19 255 - 10	-	$\overline{}$	825, 750	4			
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LIST WITHOUT SPL., SAB.		11 + 257 5727	1- 51+6067	1887.803 -9	1719.367 +20	2 060,541 +	2 2,091,770			
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SK. CAMBITIONS		145.051 +11	38 389 - 51	188.780 - 9	171,937					
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ECAC WITH SPL. OND.		2.070.308 +11	2,291,334 - 9	2076.583 -9	1.871.304 +17	2,112,222	+2 2,205,144			
						Management of the latest states and the late				•
		+								•
			9	(3)	①	Θ	9			
TOTAL	3 100 000	2070 308 +1	2291,334 -9	2,076,583 -9	1891,304	+ 15 2,172,222 +	+2 2,205 /44		200	
PCT. DIFFERENCE, BUDGETED ESTIMATED TOTALS		-33 (4.1.1.2.)	15 Per 10:00 - 33	15 CAN 19	our.		-29	10000000000000000000000000000000000000		
HOTES I) STRIFTUSH SECTION ADDED TO EST.		1	LABOR KONS INCKEASED.	X	ICAL CHANGE IN	Score. 3 h	WINCHES REMOVE	REMOVED FROM PROJECT. (STRUCT SECTION	STRUCT. SECTION	(No. 16 . T
4) STRUCTURAL STEEL PRICE MCREASE.	EL L'RICE MCRE,	ASE. HALON !	HALON PIPING ADVED TO MECHANICAL	ECHANICAL.	P.T.S. AND BU	RDENS INCKEAS	ED FOR LIEC.	PTS. AND BURDENS INCREASED FOR ELEC. SECTION. 1ASK IL ADDED IN TROJECT	IL MUDEL TO	י אסקבר וי
(2) ELEC. RACKS READURD FROM CONTRACT. ECS DUCT REFURB ADDED T. MECH.	ED FROM CONTRACT.	BULED BETER	DD-FED SUGGES	TED A RE-EVA	RE-EVALUATION BAS	BASED ON THE BID	OF #79.400	BY BELKO FOR !	FOR MLP-1.	
•										
W 45C FORM 15-348 (9/76)					-		•			

					;	O CHILDREN SCHOOL OF	COLEMNATA ESTIMATE ON BOTTOM									
Danmine no	:		\$13345		:		PON TOUR COMPCE	LOCATION		. 2	1,660			PROJECT	3000 1131203	***************************************
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DUSE DESTRUCTION OF THE STATE O		1. J. RO	AACHTECT ENGINEER H.J. FLA. & PRCK	₹IW 、	₫, F.A.	C PRC*				THOMASON PRC-1391	PRC-13		PIERCE PRC-1391	391	1769	4-14-78
						COMSTR	COMSTRUCTION COSTS								DESCRIPTION	
DIV. TITLE	410	UNIT	\$ UNIT	\$ 85.6	TOTAL	DIV. TOTAL	DIV. TITLE	110	TIMO	Trent.	20.0	T07AL	. DIV. TOTAL	Carete out	Cacle can)	COMMENTS
I. GML. COMD.		_			149,5 8		P. FINISHES	51.016	35	1.68	4 26		85,716		SQUARE	
1, 51 ,		-					WALL SYS	2,843	Ь	9	.07	1,316		DAVE HAGE	GULAR	GFE VALVE
2 SITE WORK		ኔ	6.54	¥.0		129,754	FL00# 5YS	22,812	35	2.03	2.29	u6, 030		3, 6000		124,077
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13-14

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CONCLUSION

This technical report, updated annually through 1981, is one of many tools used by KSC Design Engineering to evaluate cost trade-off studies that resulted in cost effective design and construction of KSC Space Shuttle facilities. These facilities are being used successfully to process, checkout, launch and recover elements of the Space Transportation System which assures the United States continued pre-eminence in space exploration and development.

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Mr. Joseph A. Brown, CCE DD-FED Lead Cost Engineer Design Engineering Directorate, DD-FED Kennedy Space Center, Florida 32899

SUBJECT: Conceptual Estimating with Budget Cost Data for C.M. of KSC Shuttle Facilities

Mr. Joseph A. Brown is employed as a Lead Cost Engineer for the National Aeronautics & Space Administration's Design Engineering Directorate. He prepares and reviews Government and contractor's construction and GSE cost estimates amounting to over \$2.5 billion for design, fabrication and construction. He is currently working on facility costs and requirements for future space exploration of such programs as the Space Station and Space Shuttle. Mr. Brown received his formal education at the University of Florida. His major study was Architectural and Structural Design, Estimating, Management, Supervision, and Methods and Materials where he received a "BBC" Degree. Mr. Brown has completed courses in Management, Procurement, Contract Cost, and NASA PERT. He received a State and County license for Construction Cost Engineering July 1968. He has done consulting, estimating, and bidding for general and subcontractors for commercial, industrial, and residential complex developers-builders, covering Florida, Georgia, Alabama, New Mexico and California, and Walt Disney World's Contemporary Resort Hotel. He is the Past President and Charter Member of the Florida section of American Association of Cost Engineers; AACE 1969 "Member of the Moment;" General Arrangements Chairman 1975 Annual AACE Meeting; SAME Canaveral Post's "Engineer of the Year," and NASA/Kennedy Space Center's "Federal Employee of the Year. "On September 14, 1976, he became the first CCE in Florida. He has written an Estimating Workbook, "How to Sharpen your Bidding," and is writing "Estimation of Construction Costs and Cost Engineering." He has published many technical papers including "Cost Escalation and Labor Productivity, What we can do About it; " "How does the Low Bidder Get Low - and Make Money?" "Construction Cost Control - After Bidding; and "Bid Cost of Shuttle Facilities." He has conducted Construction Estimating and Cost Engineering Seminars from Miami to Toronto.